

**BUDGET  
REPORT  
FOR THE YEAR ENDING AUGUST 31, 2022**

[Education Act, Sections 139(2)(b) and 244]

**1045 The Horizon School Division**

**Legal Name of School Jurisdiction**

6302 56 Street Taber AB AB T1G 1Z9; 403-223-3547 (Ext. 124); phil.johansen@horizon.ab.ca

**Contact Address, Telephone & Email Address**

**BOARD CHAIR**

Marie Logan

Name

Original Signed

Signature

**SUPERINTENDENT**

Mr. Wilco Tymensen

Name

Original Signed

Signature

**SECRETARY TREASURER or TREASURER**

Phil Johansen

Name

Original Signed

Signature

**Certified as an accurate summary of the year's budget as approved by the Board**

**of Trustees at its meeting held on May 31, 2021 .**

Date

c.c. Alberta Education  
c/o Jianan Wang, Financial Reporting & Accountability Branch  
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|    | A                                                                                                                                                                | B                                                                      | C | D | E | F | G                                                                    | H | I                              |  |
|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------|---|---|---|---|----------------------------------------------------------------------|---|--------------------------------|--|
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| 16 |                                                                                                                                                                  | blue cells: require the input of data/descriptors wherever applicable. |   |   |   |   | grey cells: data not applicable - protected                          |   |                                |  |
| 17 |                                                                                                                                                                  | green cells: populated based on information previously submitted       |   |   |   |   | white cells: within text boxes REQUIRE the input of points and data. |   |                                |  |
| 18 |                                                                                                                                                                  |                                                                        |   |   |   |   | yellow cells: to be completed when yellow only.                      |   |                                |  |
| 19 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 20 | <b>HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2021/2022 BUDGET REPORT</b>                                                                                 |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 21 | The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into    |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 22 | consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 23 | Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will          |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 24 | support the jurisdiction's plans.                                                                                                                                |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 25 | <b><u>Budget Highlights, Plans &amp; Assumptions:</u></b>                                                                                                        |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 26 | - It is assumed that the COVID-19 pandemic will largely be in control in Alberta for next school year, but not over.                                             |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 27 | - It is assumed that absenteeism will be slightly higher than historical averages, but not significantly.                                                        |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 28 | - Additional protocols for cleaning / sanitizing will be relaxed.                                                                                                |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 29 | - There will be some demand for on-line learning. This option is being maintained for students in 2021-22 with 3 FTE teachers provided for this service.         |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 30 | - Insurance costs will be stable for the coming year.                                                                                                            |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 31 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 32 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 33 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 34 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 35 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 36 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 37 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 38 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 39 | <b><u>Significant Business and Financial Risks:</u></b>                                                                                                          |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 40 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 41 | COVID-19 creates significant risk:                                                                                                                               |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 42 | - Enrollment risk. Many students stayed away from the classroom in 2020-21. It is no known if they will return.                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 43 | - Absenteeism. It is unknown how the pandemic will continue to impact provisions for sick leave.                                                                 |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 44 | - Cleaning requirements. Will there continue to be enhanced cleaning protocols, or will the pandemic be substantially over?                                      |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 45 | - The level of demand for on-line learning options is difficult to determine.                                                                                    |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 46 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 47 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 48 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 49 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 50 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 51 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 52 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 53 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 54 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 55 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 56 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 57 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 58 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 59 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 60 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 61 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 62 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 63 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 64 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 65 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 66 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |
| 67 |                                                                                                                                                                  |                                                                        |   |   |   |   |                                                                      |   |                                |  |

**BUDGETED STATEMENT OF OPERATIONS**  
for the Year Ending August 31

|                                           | Approved<br>Budget<br>2021/2022 | Approved<br>Budget<br>2020/2021 | Actual<br>Audited<br>2019/2020 |
|-------------------------------------------|---------------------------------|---------------------------------|--------------------------------|
| <b>REVENUES</b>                           |                                 |                                 |                                |
| Government of Alberta                     | \$ 45,532,854                   | \$45,669,019                    | \$41,703,513                   |
| Federal Government and First Nations      | \$ -                            | \$0                             | \$0                            |
| Out of province authorities               | \$ -                            | \$0                             | \$0                            |
| Alberta Municipalities-special tax levies | \$ -                            | \$0                             | \$0                            |
| Property taxes                            | \$ -                            | \$0                             | \$0                            |
| Fees                                      | \$ 813,341                      | \$681,900                       | \$600,254                      |
| Sales of services and products            | \$ 593,870                      | \$640,000                       | \$527,432                      |
| Investment income                         | \$ 89,303                       | \$122,160                       | \$134,920                      |
| Gifts and donations                       | \$ 289,957                      | \$250,000                       | \$184,229                      |
| Rental of facilities                      | \$ 13,240                       | \$13,240                        | \$14,733                       |
| Fundraising                               | \$ 310,000                      | \$300,000                       | \$271,758                      |
| Gains on disposal of capital assets       | \$ -                            | \$0                             | \$1,000                        |
| Other revenue                             | \$ -                            | \$0                             | \$10,896                       |
| <b>TOTAL REVENUES</b>                     | \$47,642,565                    | \$47,676,319                    | \$43,448,735                   |
| <b>EXPENSES</b>                           |                                 |                                 |                                |
| Instruction - Pre K                       | \$ 554,151                      | \$694,447                       | \$566,262                      |
| Instruction - K to Grade 12               | \$ 35,065,352                   | \$34,696,599                    | \$31,937,415                   |
| Operations & maintenance                  | \$ 6,613,812                    | \$6,788,898                     | \$7,088,660                    |
| Transportation                            | \$ 2,938,254                    | \$2,967,600                     | \$2,337,353                    |
| System Administration                     | \$ 1,962,606                    | \$1,962,606                     | \$1,941,889                    |
| External Services                         | \$ 508,390                      | \$566,169                       | \$434,592                      |
| <b>TOTAL EXPENSES</b>                     | \$47,642,565                    | \$47,676,319                    | \$44,306,171                   |
| <b>ANNUAL SURPLUS (DEFICIT)</b>           | \$0                             | \$0                             | (\$857,436)                    |

**BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)**  
for the Year Ending August 31

|                                       | Approved<br>Budget<br>2021/2022 | Approved<br>Budget<br>2020/2021 | Actual<br>Audited<br>2019/2020 |
|---------------------------------------|---------------------------------|---------------------------------|--------------------------------|
| <b>EXPENSES</b>                       |                                 |                                 |                                |
| Certificated salaries                 | \$ 19,985,432                   | \$20,047,867                    | \$19,795,027                   |
| Certificated benefits                 | \$ 4,569,368                    | \$4,610,546                     | \$4,424,454                    |
| Non-certificated salaries and wages   | \$ 6,633,649                    | \$7,190,635                     | \$5,865,740                    |
| Non-certificated benefits             | \$ 1,652,684                    | \$1,452,245                     | \$1,366,309                    |
| Services, contracts, and supplies     | \$ 12,314,159                   | \$12,023,067                    | \$10,471,880                   |
| <b>Capital and debt services</b>      |                                 |                                 |                                |
| <b>Amortization of capital assets</b> |                                 |                                 |                                |
| Supported                             | \$ 2,033,460                    | \$1,907,339                     | \$1,919,665                    |
| Unsupported                           | \$ 453,813                      | \$444,620                       | \$463,096                      |
| <b>Interest on capital debt</b>       |                                 |                                 |                                |
| Supported                             | \$ -                            | \$0                             | \$0                            |
| Unsupported                           | \$ -                            | \$0                             | \$0                            |
| Other interest and finance charges    | \$ -                            | \$0                             | \$0                            |
| Losses on disposal of capital assets  | \$ -                            | \$0                             | \$0                            |
| Other expenses                        | \$ -                            | \$0                             | \$0                            |
| <b>TOTAL EXPENSES</b>                 | \$47,642,565                    | \$47,676,319                    | \$44,306,171                   |

**BUDGETED SCHEDULE OF PROGRAM OPERATIONS  
for the Year Ending August 31**

| REVENUES                                                 | Approved Budget 2021/2022 |                         |                                         |                      |                                  |                     |                          |                      |                      | Actual Audited<br>2019/20 |
|----------------------------------------------------------|---------------------------|-------------------------|-----------------------------------------|----------------------|----------------------------------|---------------------|--------------------------|----------------------|----------------------|---------------------------|
|                                                          | Instruction               |                         |                                         |                      | Operations<br>and<br>Maintenance | Transportation      | System<br>Administration | External<br>Services | TOTAL                | TOTAL                     |
|                                                          | Pre K                     | Third Year K-<br>Severe | Moderate<br>Language Delay<br>(Code 48) | K - Grade 12         |                                  |                     |                          |                      |                      |                           |
| (1) Alberta Education                                    | \$ 527,600                | \$ 153,440              | \$ 14,064                               | \$ 33,431,688        | \$ 4,057,662                     | \$ 2,913,254        | \$ 1,962,606             | \$ -                 | \$ 43,060,314        | \$ 39,930,060             |
| (2) Alberta Infrastructure                               | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ 1,964,810                     | \$ -                | \$ -                     | \$ -                 | \$ 1,964,810         | \$ 1,299,744              |
| (3) Other - Government of Alberta                        | \$ -                      | \$ -                    | \$ -                                    | \$ 41,100            | \$ -                             | \$ -                | \$ -                     | \$ 441,630           | \$ 482,730           | \$ 455,022                |
| (4) Federal Government and First Nations                 | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ -                 | \$ -                      |
| (5) Other Alberta school authorities                     | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ 25,000           | \$ -                     | \$ -                 | \$ 25,000            | \$ 18,687                 |
| (6) Out of province authorities                          | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ -                 | \$ -                      |
| (7) Alberta municipalities-special tax levies            | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ -                 | \$ -                      |
| (8) Property taxes                                       | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ -                 | \$ -                      |
| (9) Fees                                                 | \$ -                      | \$ -                    | \$ -                                    | \$ 813,341           | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ 813,341           | \$ 600,254                |
| (10) Sales of services and products                      | \$ -                      | \$ -                    | \$ -                                    | \$ 527,110           | \$ -                             | \$ -                | \$ -                     | \$ 66,760            | \$ 593,870           | \$ 527,432                |
| (11) Investment income                                   | \$ -                      | \$ -                    | \$ -                                    | \$ 89,303            | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ 89,303            | \$ 134,920                |
| (12) Gifts and donations                                 | \$ -                      | \$ -                    | \$ -                                    | \$ 289,957           | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ 289,957           | \$ 184,229                |
| (13) Rental of facilities                                | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ 13,240                        | \$ -                | \$ -                     | \$ -                 | \$ 13,240            | \$ 14,733                 |
| (14) Fundraising                                         | \$ -                      | \$ -                    | \$ -                                    | \$ 310,000           | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ 310,000           | \$ 271,758                |
| (15) Gains on disposal of tangible capital assets        | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ -                 | \$ 1,000                  |
| (16) Other revenue                                       | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ -                 | \$ 10,896                 |
| <b>(17) TOTAL REVENUES</b>                               | <b>\$ 527,600</b>         | <b>\$ 153,440</b>       | <b>\$ 14,064</b>                        | <b>\$ 35,502,499</b> | <b>\$ 6,035,712</b>              | <b>\$ 2,938,254</b> | <b>\$ 1,962,606</b>      | <b>\$ 508,390</b>    | <b>\$ 47,642,565</b> | <b>\$ 43,448,735</b>      |
| <b>EXPENSES</b>                                          |                           |                         |                                         |                      |                                  |                     |                          |                      |                      |                           |
| (18) Certificated salaries                               | \$ 87,221                 | \$ 29,074               | \$ -                                    | \$ 19,345,112        |                                  |                     | \$ 524,025               | \$ -                 | \$ 19,985,432        | \$ 19,795,027             |
| (19) Certificated benefits                               | \$ 11,165                 | \$ 3,722                | \$ -                                    | \$ 4,513,966         |                                  |                     | \$ 40,515                | \$ -                 | \$ 4,569,368         | \$ 4,424,454              |
| (20) Non-certificated salaries and wages                 | \$ 279,922                | \$ 117,006              | \$ 5,400                                | \$ 4,558,332         | \$ 683,694                       | \$ 23,131           | \$ 610,601               | \$ 355,563           | \$ 6,633,649         | \$ 5,865,740              |
| (21) Non-certificated benefits                           | \$ 74,710                 | \$ 29,567               | \$ 1,350                                | \$ 1,159,240         | \$ 163,323                       | \$ 6,037            | \$ 138,990               | \$ 79,467            | \$ 1,652,684         | \$ 1,366,309              |
| <b>(22) SUB - TOTAL</b>                                  | <b>\$ 453,018</b>         | <b>\$ 179,369</b>       | <b>\$ 6,750</b>                         | <b>\$ 29,576,650</b> | <b>\$ 847,017</b>                | <b>\$ 29,168</b>    | <b>\$ 1,314,131</b>      | <b>\$ 435,030</b>    | <b>\$ 32,841,133</b> | <b>\$ 31,451,530</b>      |
| (23) Services, contracts and supplies                    | \$ 101,133                | \$ 46,871               | \$ 7,314                                | \$ 4,920,803         | \$ 3,669,394                     | \$ 2,909,086        | \$ 586,198               | \$ 73,360            | \$ 12,314,159        | \$ 10,471,880             |
| (24) Amortization of supported tangible capital assets   | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ 2,033,460                     | \$ -                | \$ -                     | \$ -                 | \$ 2,033,460         | \$ 1,919,665              |
| (25) Amortization of unsupported tangible capital assets | \$ -                      | \$ -                    | \$ -                                    | \$ 327,595           | \$ 63,941                        | \$ -                | \$ 62,277                | \$ -                 | \$ 453,813           | \$ 463,096                |
| (26) Supported interest on capital debt                  | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ -                 | \$ -                      |
| (27) Unsupported interest on capital debt                | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ -                 | \$ -                      |
| (28) Other interest and finance charges                  | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ -                 | \$ -                      |
| (29) Losses on disposal of tangible capital assets       | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ -                 | \$ -                      |
| (30) Other expense                                       | \$ -                      | \$ -                    | \$ -                                    | \$ -                 | \$ -                             | \$ -                | \$ -                     | \$ -                 | \$ -                 | \$ -                      |
| <b>(31) TOTAL EXPENSES</b>                               | <b>\$ 554,151</b>         | <b>\$ 226,240</b>       | <b>\$ 14,064</b>                        | <b>\$ 34,825,048</b> | <b>\$ 6,613,812</b>              | <b>\$ 2,938,254</b> | <b>\$ 1,962,606</b>      | <b>\$ 508,390</b>    | <b>\$ 47,642,565</b> | <b>\$ 44,306,171</b>      |
| <b>(32) OPERATING SURPLUS (DEFICIT)</b>                  | <b>\$ (26,551)</b>        | <b>\$ (72,800)</b>      | <b>\$ -</b>                             | <b>\$ 677,451</b>    | <b>\$ (578,100)</b>              | <b>\$ -</b>         | <b>\$ -</b>              | <b>\$ -</b>          | <b>\$ -</b>          | <b>\$ (857,436)</b>       |

**BUDGETED SCHEDULE OF FEE REVENUE**  
for the Year Ending August 31

|                                                                  | Approved<br>Budget<br>2021/2022 | Approved<br>Budget<br>2020/2021 | Actual<br>2019/2020 |
|------------------------------------------------------------------|---------------------------------|---------------------------------|---------------------|
| <b>FEES</b>                                                      |                                 |                                 |                     |
| TRANSPORTATION                                                   | \$0                             | \$0                             | \$0                 |
| BASIC INSTRUCTION SUPPLIES (Instructional supplies, & materials) | \$0                             | \$0                             | \$0                 |
| LUNCHROOM SUPERVISION & NOON HOUR ACTIVITY FEES                  | \$0                             | \$0                             | \$0                 |
| <b>FEES TO ENHANCE BASIC INSTRUCTION</b>                         |                                 |                                 |                     |
| Technology user fees                                             | \$4,700                         | \$5,000                         | \$4,465             |
| Alternative program fees                                         | \$350,000                       | \$396,900                       | \$337,391           |
| Fees for optional courses                                        | \$75,000                        | \$75,000                        | \$51,223            |
| ECS enhanced program fees                                        | \$0                             | \$0                             | \$31,780            |
| <b>ACTIVITY FEES</b>                                             |                                 |                                 |                     |
| Other fees to enhance education (Describe here)                  | \$0                             | \$0                             | \$0                 |
| <b>NON-CURRICULAR FEES</b>                                       |                                 |                                 |                     |
| Extra-curricular fees                                            | \$248,641                       | \$130,000                       | \$94,703            |
| Non-curricular goods and services                                | \$0                             | \$30,000                        | \$0                 |
| <b>NON-CURRICULAR TRAVEL</b>                                     |                                 |                                 |                     |
| OTHER FEES (Describe here)                                       | \$0                             | \$0                             | \$0                 |
| <b>TOTAL FEES</b>                                                | \$813,341                       | \$681,900                       | \$555,140           |

*PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY*

| Please disclose amounts paid by parents of students that are recorded as "Sales of services and products" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations. |                                                | Approved<br>Budget<br>2021/2022 | Approved<br>Budget<br>2020/2021 | Actual<br>2019/2020 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|---------------------------------|---------------------------------|---------------------|
| Cafeteria sales, hot lunch, milk programs                                                                                                                                                                                                                                 |                                                | \$100,000                       | \$100,000                       | \$69,996            |
| Special events                                                                                                                                                                                                                                                            |                                                | \$75,000                        | \$75,000                        | \$40,419            |
| Sales or rentals of other supplies/services                                                                                                                                                                                                                               |                                                | \$200,000                       | \$200,000                       | \$195,807           |
| International and out of province student revenue                                                                                                                                                                                                                         |                                                | \$16,760                        | \$0                             | \$45,113            |
| Adult education revenue                                                                                                                                                                                                                                                   |                                                | \$0                             | \$0                             | \$0                 |
| Preschool                                                                                                                                                                                                                                                                 |                                                | \$50,000                        | \$50,000                        | \$0                 |
| Child care & before and after school care                                                                                                                                                                                                                                 |                                                | \$0                             | \$0                             | \$0                 |
| Lost item replacement fees                                                                                                                                                                                                                                                |                                                | \$0                             | \$0                             | \$82                |
| Other (describe)                                                                                                                                                                                                                                                          | Staffing Payments - Sports Program             | \$215,000                       | \$215,000                       | \$0                 |
| Other (describe)                                                                                                                                                                                                                                                          | Staffing Payments for additional support staff | \$12,110                        | \$0                             | \$0                 |
| Other (describe)                                                                                                                                                                                                                                                          | Other (Describe)                               | \$0                             | \$0                             | \$0                 |
| Other (describe)                                                                                                                                                                                                                                                          | Other sales (describe here)                    | \$0                             | \$0                             |                     |
| Other (describe)                                                                                                                                                                                                                                                          | Other sales (describe here)                    | \$0                             | \$0                             |                     |
| <b>TOTAL</b>                                                                                                                                                                                                                                                              |                                                | \$668,870                       | \$640,000                       | \$351,417           |

**PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)**  
for the Year Ending August 31

|                                                                  | (1)                                              | (2)                                            | (3)        | (4)                                                | (5)                     | (6)                   | (7)                 |
|------------------------------------------------------------------|--------------------------------------------------|------------------------------------------------|------------|----------------------------------------------------|-------------------------|-----------------------|---------------------|
|                                                                  | ACCUMULATED<br>OPERATING<br>SURPLUS<br>(2+3+4+7) | INVESTMENT IN<br>TANGIBLE<br>CAPITAL<br>ASSETS | ENDOWMENTS | ACCUMULATED<br>SURPLUS FROM<br>OPERATIONS<br>(5+6) | UNRESTRICTED<br>SURPLUS | INTERNALLY RESTRICTED |                     |
|                                                                  |                                                  |                                                |            |                                                    |                         | OPERATING<br>RESERVES | CAPITAL<br>RESERVES |
| <b>Actual balances per AFS at August 31, 2020</b>                | \$9,964,971                                      | \$5,722,168                                    | \$0        | \$2,736,166                                        | \$1,017,022             | \$1,719,144           | \$1,506,637         |
| <b>2020/2021 Estimated impact to AOS for:</b>                    |                                                  |                                                |            |                                                    |                         |                       |                     |
| Prior period adjustment                                          | \$0                                              | \$0                                            | \$0        | \$0                                                | \$0                     | \$0                   | \$0                 |
| Estimated surplus(deficit)                                       | \$800,000                                        |                                                |            | \$800,000                                          | \$800,000               |                       |                     |
| Estimated board funded capital asset additions                   |                                                  | \$180,000                                      |            | (\$180,000)                                        | (\$180,000)             | \$0                   | \$0                 |
| Estimated disposal of unsupported tangible capital assets        | \$0                                              | \$0                                            |            | \$0                                                | \$0                     |                       | \$0                 |
| Estimated amortization of capital assets (expense)               |                                                  | (\$2,453,287)                                  |            | \$2,453,287                                        | \$2,453,287             |                       |                     |
| Estimated capital revenue recognized - Alberta Education         |                                                  | \$169,719                                      |            | (\$169,719)                                        | (\$169,719)             |                       |                     |
| Estimated capital revenue recognized - Alberta Infrastructure    |                                                  | \$1,768,798                                    |            | (\$1,768,798)                                      | (\$1,768,798)           |                       |                     |
| Estimated capital revenue recognized - Other GOA                 |                                                  | \$0                                            |            | \$0                                                | \$0                     |                       |                     |
| Estimated capital revenue recognized - Other sources             |                                                  | \$89,957                                       |            | (\$89,957)                                         | (\$89,957)              |                       |                     |
| Estimated changes in Endowments                                  | \$0                                              |                                                | \$0        | \$0                                                | \$0                     |                       |                     |
| Estimated unsupported debt principal repayment                   |                                                  | \$0                                            |            | \$0                                                | \$0                     |                       |                     |
| Estimated reserve transfers (net)                                |                                                  |                                                |            | \$0                                                | (\$400,000)             | \$400,000             | \$0                 |
| Estimated assumptions/transfers of operations - capital lease ad | \$0                                              | \$0                                            | \$0        | \$0                                                | \$0                     | \$0                   | \$0                 |
| <b>Estimated Balances for August 31, 2021</b>                    | \$10,764,971                                     | \$5,477,355                                    | \$0        | \$3,780,979                                        | \$1,661,835             | \$2,119,144           | \$1,506,637         |
| <b>2021/22 Budget projections for:</b>                           |                                                  |                                                |            |                                                    |                         |                       |                     |
| Budgeted surplus(deficit)                                        | \$0                                              |                                                |            | \$0                                                | \$0                     |                       |                     |
| Projected board funded capital asset additions                   |                                                  | \$0                                            |            | \$0                                                | \$0                     | \$0                   | \$0                 |
| Budgeted disposal of unsupported tangible capital assets         | \$0                                              | \$0                                            |            | \$0                                                | \$0                     |                       | \$0                 |
| Budgeted amortization of capital assets (expense)                |                                                  | (\$2,487,273)                                  |            | \$2,487,273                                        | \$2,487,273             |                       |                     |
| Budgeted capital revenue recognized - Alberta Education          |                                                  | \$228,693                                      |            | (\$228,693)                                        | (\$228,693)             |                       |                     |
| Budgeted capital revenue recognized - Alberta Infrastructure     |                                                  | \$1,714,810                                    |            | (\$1,714,810)                                      | (\$1,714,810)           |                       |                     |
| Budgeted capital revenue recognized - Other GOA                  |                                                  | \$0                                            |            | \$0                                                | \$0                     |                       |                     |
| Budgeted capital revenue recognized - Other sources              |                                                  | \$89,957                                       |            | (\$89,957)                                         | (\$89,957)              |                       |                     |
| Budgeted changes in Endowments                                   | \$0                                              |                                                | \$0        | \$0                                                | \$0                     |                       |                     |
| Budgeted unsupported debt principal repayment                    |                                                  | \$0                                            |            | \$0                                                | \$0                     |                       |                     |
| Projected reserve transfers (net)                                |                                                  |                                                |            | \$0                                                | \$0                     | \$0                   | \$0                 |
| Projected assumptions/transfers of operations - capital lease ad | \$0                                              | \$0                                            | \$0        | \$0                                                | \$0                     | \$0                   | \$0                 |
| <b>Projected Balances for August 31, 2022</b>                    | \$10,764,971                                     | \$5,023,542                                    | \$0        | \$4,234,792                                        | \$2,115,648             | \$2,119,144           | \$1,506,637         |

**SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES**  
for the Year Ending August 31

|                                                                   |                                              | Unrestricted Surplus Usage |               |               | Operating Reserves Usage |             |             | Year Ended  |             |             |
|-------------------------------------------------------------------|----------------------------------------------|----------------------------|---------------|---------------|--------------------------|-------------|-------------|-------------|-------------|-------------|
|                                                                   |                                              | Year Ended                 |               |               | Year Ended               |             |             | Year Ended  |             |             |
|                                                                   |                                              | 31-Aug-2022                | 31-Aug-2023   | 30-Aug-2024   | 31-Aug-2022              | 31-Aug-2023 | 30-Aug-2024 | 31-Aug-2022 | 31-Aug-2023 | 30-Aug-2024 |
| <b>Projected opening balance</b>                                  |                                              | \$1,661,835                | \$2,115,648   | \$2,565,648   | \$2,119,144              | \$2,119,144 | \$2,119,144 | \$1,506,637 | \$1,506,637 | \$1,506,637 |
| <b>Projected excess of revenues over expenses (surplus only)</b>  | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             |             |             |             |             |
| <b>Budgeted disposal of unsupported tangible capital assets</b>   | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         | \$0         | \$0         |
| <b>Budgeted amortization of capital assets (expense)</b>          | Explanation - add'l space on AOS3 / AOS4     | \$2,487,273                | \$2,500,000   | \$2,500,000   |                          |             | \$0         | \$0         |             |             |
| <b>Budgeted capital revenue recognized</b>                        | Explanation - add'l space on AOS3 / AOS4     | (\$2,033,460)              | (\$2,050,000) | (\$2,050,000) |                          |             | \$0         | \$0         |             |             |
| <b>Budgeted changes in Endowments</b>                             | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Budgeted unsupported debt principal repayment</b>              | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Projected reserves transfers (net)</b>                         | Unsupported amortization to capital reserves | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Projected assumptions/transfers of operations</b>              | Technology asset renewal                     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Increase in (use of) school generated funds</b>                | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         | \$0         | \$0         |
| <b>New school start-up costs</b>                                  | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         | \$0         | \$0         |
| <b>Decentralized school reserves</b>                              | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         | \$0         | \$0         |
| <b>Non-recurring certificated remuneration</b>                    | Grid creep, net salary increases             | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Non-recurring non-certificated remuneration</b>                | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Non-recurring contracts, supplies &amp; services</b>           | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Professional development, training &amp; support</b>           | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Transportation Expenses</b>                                    | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Operations &amp; maintenance</b>                               | Increased insurance costs - unsupported      | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>English language learners</b>                                  | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>System Administration</b>                                      | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>OH&amp;S / wellness programs</b>                               | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>B &amp; S administration organization / reorganization</b>     | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Debt repayment</b>                                             | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>POM expenses</b>                                               | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         | \$0         | \$0         |
| <b>Non-salary related programming costs (explain)</b>             | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Repairs &amp; maintenance - School building &amp; land</b>     | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Repairs &amp; maintenance - Technology</b>                     | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Repairs &amp; maintenance - Vehicle &amp; transportation</b>   | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Repairs &amp; maintenance - Administration building</b>        | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Repairs &amp; maintenance - POM building &amp; equipment</b>   | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Repairs &amp; maintenance - Other (explain)</b>                | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           |                          |             | \$0         | \$0         |             |             |
| <b>Capital costs - School land &amp; building</b>                 | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Capital costs - School modernization</b>                       | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Capital costs - School modular &amp; additions</b>             | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Capital costs - School building partnership projects</b>       | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Capital costs - Technology</b>                                 | Technology asset renewal                     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Capital costs - Vehicle &amp; transportation</b>               | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Capital costs - Administration building</b>                    | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Capital costs - POM building &amp; equipment</b>               | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Capital Costs - Furniture &amp; Equipment</b>                  | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Capital costs - Other</b>                                      | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Building leases</b>                                            | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| Other 1 - please use this row only if no other row is appropriate | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| Other 2 - please use this row only if no other row is appropriate | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| Other 3 - please use this row only if no other row is appropriate | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| Other 4 - please use this row only if no other row is appropriate | Explanation - add'l space on AOS3 / AOS4     | \$0                        | \$0           | \$0           | \$0                      | \$0         | \$0         | \$0         | \$0         | \$0         |
| <b>Estimated closing balance for operating contingency</b>        |                                              | \$2,115,648                | \$2,565,648   | \$3,015,648   | \$2,119,144              | \$2,119,144 | \$2,119,144 | \$1,506,637 | \$1,506,637 | \$1,506,637 |

|                                                |        |        |        |
|------------------------------------------------|--------|--------|--------|
| Total surplus as a percentage of 2020 Expenses | 12.05% | 13.00% | 13.94% |
| ASO as a percentage of 2020 Expenses           | 8.89%  | 9.83%  | 10.78% |

**PROJECTED SCHEDULE OF ACCUMULATED SURPLUS FROM OPERATIONS (ASO)  
for the Year Ending August 31**

|                                                                                                                 | Amount              | Detailed explanation to the Minister for the purpose of using ASO |
|-----------------------------------------------------------------------------------------------------------------|---------------------|-------------------------------------------------------------------|
| <b>Estimated Operating Surplus (Deficit) Aug. 31, 2022</b>                                                      | \$ -                |                                                                   |
| <b>PLEASE DO NOT ALLOCATE IN BLUE CELLS BELOW</b>                                                               | <b>0</b>            |                                                                   |
| <b>Estimated Operating Deficit Due to:</b>                                                                      |                     |                                                                   |
| Description 1 (fill only your board projected an operating deficit)                                             | \$0                 |                                                                   |
| Description 2 (fill only your board projected an operating deficit)                                             | \$0                 |                                                                   |
| Description 3 (fill only your board projected an operating deficit)                                             | \$0                 |                                                                   |
| Description 4 (fill only your board projected an operating deficit)                                             | \$0                 |                                                                   |
| Description 5 (fill only your board projected an operating deficit)                                             | \$0                 |                                                                   |
| Description 6 (fill only your board projected an operating deficit)                                             | \$0                 |                                                                   |
| Description 7 (fill only your board projected an operating deficit)                                             | \$0                 |                                                                   |
| <b>Subtotal, access of operating reserves to cover operating deficit</b>                                        | -                   |                                                                   |
| Projected board funded Tangible Capital Assets additions using both unrestricted surplus and operating reserves | -                   |                                                                   |
| Budgeted disposal of unsupported Tangible capital Assets                                                        | -                   |                                                                   |
| Budgeted amortization of board funded Tangible Capital Assets                                                   | (453,813)           |                                                                   |
| Budgeted unsupported debt principal repayment                                                                   | -                   |                                                                   |
| Projected net transfer to (from) Capital Reserves                                                               | -                   |                                                                   |
| <b>Total projected amount to access ASO in 2021/22</b>                                                          | <b>\$ (453,813)</b> |                                                                   |

**Total amount approved by the Minister**

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**PROJECTED STUDENT STATISTICS  
FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS**

|                                                                                                                                                                                                                                                                                                                            | Budgeted<br>2021/2022<br>(Note 2) | Actual<br>2020/2021 | Actual<br>2019/2020 | Notes                                                                                                |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|---------------------|---------------------|------------------------------------------------------------------------------------------------------|
| <b>Kindergarten, and Grades 1 to 12</b>                                                                                                                                                                                                                                                                                    |                                   |                     |                     |                                                                                                      |
| <b>Eligible Funded Students:</b>                                                                                                                                                                                                                                                                                           |                                   |                     |                     |                                                                                                      |
| Kindergarten                                                                                                                                                                                                                                                                                                               | 214                               | 213                 | 204                 | Head count                                                                                           |
| Kindergarten program hours                                                                                                                                                                                                                                                                                                 | -                                 | 477                 | -                   | Minimum: 475 hours                                                                                   |
| Kindergarten FTE's Enrolled                                                                                                                                                                                                                                                                                                | 107                               | 107                 | 102                 | 0.5 times Head Count                                                                                 |
| Grades 1 to 9                                                                                                                                                                                                                                                                                                              | 2,356                             | 2,324               | 2,481               | Head count                                                                                           |
| Grades 10 to 12 - 1st, 2nd & 3rd year                                                                                                                                                                                                                                                                                      | 694                               | 671                 | 639                 | Head count                                                                                           |
| Grades 10 to 12 - 4th year                                                                                                                                                                                                                                                                                                 | 8                                 | 17                  | 12                  | Head count                                                                                           |
| Grades 10 to 12 - 4th year FTE                                                                                                                                                                                                                                                                                             | 4                                 | 9                   | 6                   | 0.5 times Head Count                                                                                 |
| Grades 10 to 12 - 5th year                                                                                                                                                                                                                                                                                                 | 2                                 | 2                   | 6                   | Head count                                                                                           |
| Grades 10 to 12 - 5th year FTE                                                                                                                                                                                                                                                                                             | 1                                 | 1                   | 2                   | 0.25 times Head Count                                                                                |
| <b>Total FTE</b>                                                                                                                                                                                                                                                                                                           | <b>3,162</b>                      | <b>3,111</b>        | <b>3,230</b>        | K- Grade 12 students eligible for base instruction funding from Alberta Education.                   |
| Percentage Change and VA for change > 3% or < -3%                                                                                                                                                                                                                                                                          | 1.6%                              | -3.7%               |                     |                                                                                                      |
| <b>Other Students:</b>                                                                                                                                                                                                                                                                                                     |                                   |                     |                     |                                                                                                      |
| Total                                                                                                                                                                                                                                                                                                                      | 1                                 | -                   | 5                   | Note 3                                                                                               |
| <b>Total Net Enrolled Students</b>                                                                                                                                                                                                                                                                                         | <b>3,163</b>                      | <b>3,111</b>        | <b>3,235</b>        |                                                                                                      |
| <b>Home Ed Students</b>                                                                                                                                                                                                                                                                                                    | <b>10</b>                         | <b>27</b>           | <b>7</b>            | Note 4                                                                                               |
| <b>Total Enrolled Students, Kindergarten, and Grades 1-12</b>                                                                                                                                                                                                                                                              | <b>3,173</b>                      | <b>3,138</b>        | <b>3,242</b>        |                                                                                                      |
| Percentage Change                                                                                                                                                                                                                                                                                                          | 1.1%                              | -3.2%               |                     |                                                                                                      |
| <b>Of the Eligible Funded Students:</b>                                                                                                                                                                                                                                                                                    |                                   |                     |                     |                                                                                                      |
| Students with Severe Disabilities                                                                                                                                                                                                                                                                                          | 62                                | 57                  | 48                  | FTE of students with severe disabilities as reported by the board via PASI.                          |
| Students with Mild/Moderate Disabilities                                                                                                                                                                                                                                                                                   | 184                               | 196                 | 195                 | FTE of students identified with mild/moderate disabilities as reported by the board via PASI.        |
| Students with Third Year K-Severe                                                                                                                                                                                                                                                                                          | 4                                 | 6                   | 4                   | FTE of students with third year kindergarten disabilities as reported by the board via PASI.         |
| Students with Moderate Language Delay (Code 48)                                                                                                                                                                                                                                                                            | 2                                 | 1                   | 2                   | FTE of students with moderate language code 48 delay disabilities as reported by the board via PASI. |
| <b>Pre - Kindergarten (Pre - K)</b>                                                                                                                                                                                                                                                                                        |                                   |                     |                     |                                                                                                      |
| <b>Eligible Funded Children</b>                                                                                                                                                                                                                                                                                            | <b>52</b>                         | <b>45</b>           | <b>77</b>           | Children between the age of 2 years 8 months and 4 years 8 months.                                   |
| <b>Other Children</b>                                                                                                                                                                                                                                                                                                      | <b>86</b>                         | <b>77</b>           | <b>51</b>           | Children between the age of 2 years 8 months and 4 years 8 months.                                   |
| <b>Total Enrolled Children - Pre - K</b>                                                                                                                                                                                                                                                                                   | <b>138</b>                        | <b>122</b>          | <b>128</b>          |                                                                                                      |
| <b>Program Hours</b>                                                                                                                                                                                                                                                                                                       | <b>402</b>                        | <b>475</b>          | <b>400</b>          | Minimum: 400 Hours                                                                                   |
| <b>FTE Ratio</b>                                                                                                                                                                                                                                                                                                           | <b>0.503</b>                      | <b>0.594</b>        | <b>0.500</b>        | Actual hours divided by 800                                                                          |
| <b>FTE's Enrolled, Pre - K</b>                                                                                                                                                                                                                                                                                             | <b>69</b>                         | <b>72</b>           | <b>64</b>           |                                                                                                      |
| Percentage Change and VA for change > 3% or < -3%                                                                                                                                                                                                                                                                          | -4.3%                             | 13.2%               |                     |                                                                                                      |
| <b>Of the Eligible Funded Children:</b>                                                                                                                                                                                                                                                                                    |                                   |                     |                     |                                                                                                      |
| Students with Severe Disabilities (PUF)                                                                                                                                                                                                                                                                                    | 12                                | 18                  | 25                  | FTE of students with severe disabilities as reported by the board via PASI.                          |
| Students with Mild/Moderate Disabilities                                                                                                                                                                                                                                                                                   | 10                                | 27                  | 52                  | FTE of students identified with mild/moderate disabilities as reported by the board via PASI.        |
| <b>NOTES:</b>                                                                                                                                                                                                                                                                                                              |                                   |                     |                     |                                                                                                      |
| 1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.                                                                                                                                                                                                                          |                                   |                     |                     |                                                                                                      |
| 2) Budgeted enrolment is to be based on best information available at time of the 2021/2022 budget report preparation.                                                                                                                                                                                                     |                                   |                     |                     |                                                                                                      |
| 3) Other K to Grade 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students. |                                   |                     |                     |                                                                                                      |
| 4) Because they are funded separately, Home Education students are not included with total net enrolled students.                                                                                                                                                                                                          |                                   |                     |                     |                                                                                                      |

**PROJECTED STAFFING STATISTICS  
FULL TIME EQUIVALENT (FTE) PERSONNEL**

|                                                                                                                                                                             | Budget<br>2021/22 |             | Actual<br>2020/21                                                                                                                            |             | Actual<br>2019/20 |             | Notes                                                                                                                                      |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|-------------|----------------------------------------------------------------------------------------------------------------------------------------------|-------------|-------------------|-------------|--------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                             | Total             | Union Staff | Total                                                                                                                                        | Union Staff | Total             | Union Staff |                                                                                                                                            |
| <b>CERTIFICATED STAFF</b>                                                                                                                                                   |                   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
| School Based                                                                                                                                                                | 201               | 201         | 204                                                                                                                                          | 204         | 198               | 194         | Teacher certification required for performing functions at the school level.                                                               |
| Non-School Based                                                                                                                                                            | 6                 | 2           | 7                                                                                                                                            | 3           | 6                 | 2           | Teacher certification required for performing functions at the system/central office level.                                                |
| Total Certificated Staff FTE                                                                                                                                                | 207.0             | 203.0       | 211.0                                                                                                                                        | 207.0       | 204.3             | 196.0       | FTE for personnel possessing a valid Alberta teaching certificate or equivalency.                                                          |
| Percentage Change and VA for change > 3% or < -3%                                                                                                                           | -1.9%             |             | 3.3%                                                                                                                                         |             | 1.3%              |             |                                                                                                                                            |
| If an average standard cost is used, please disclose rate:                                                                                                                  | 101,557           |             | -                                                                                                                                            |             | -                 |             |                                                                                                                                            |
| Student F.T.E. per certificated Staff                                                                                                                                       | 15.66108696       |             | 15.2                                                                                                                                         |             | 16.2              |             |                                                                                                                                            |
| Certificated Staffing Change due to:                                                                                                                                        | Please Allocate   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
|                                                                                                                                                                             | (4.0)             |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
| Enrolment Change                                                                                                                                                            |                   |             | If negative change impact, the small cl: If negative change impact, the small class size initiative is to include any/all teachers retained. |             |                   |             |                                                                                                                                            |
| Other Factors                                                                                                                                                               | (4)               | (4)         | Descriptor (required): Additional staff in 2021 to reduce class size, enhance cohorting. Two secondments counted twice                       |             |                   |             |                                                                                                                                            |
| Total Change                                                                                                                                                                | (4.0)             | (4.0)       | Year-over-year change in Certificated F Year-over-year change in Certificated FTE                                                            |             |                   |             |                                                                                                                                            |
| <b>Breakdown, where total change is Negative:</b>                                                                                                                           |                   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
| Continuous contracts terminated                                                                                                                                             | -                 | -           | FTEs                                                                                                                                         |             |                   |             |                                                                                                                                            |
| Non-permanent contracts not being renewed                                                                                                                                   | -                 | -           | FTEs                                                                                                                                         |             |                   |             |                                                                                                                                            |
| Other (retirement, attrition, etc.)                                                                                                                                         | (4)               | (4)         | Descriptor (required): 7 retirements, 4 resignations                                                                                         |             |                   |             |                                                                                                                                            |
| Total Negative Change in Certificated FTEs                                                                                                                                  | (4.0)             | (4.0)       | Breakdown required where year-over-y Breakdown required where year-over-year total change in Certificated FTE is 'negative' only.            |             |                   |             |                                                                                                                                            |
| <i>Please note that the information in the section below only includes Certificated Number of Teachers (not FTEs):</i>                                                      |                   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
| <b>Certificated Number of Teachers</b>                                                                                                                                      |                   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
| Permanent - Full time                                                                                                                                                       | 163               | 159         | 165                                                                                                                                          | 161         | 158               |             |                                                                                                                                            |
| Permanent - Part time                                                                                                                                                       | 25                | 25          | 26                                                                                                                                           | 26          | 23                |             |                                                                                                                                            |
| Probationary - Full time                                                                                                                                                    | 5                 | 5           | 5                                                                                                                                            | 5           | 9                 |             |                                                                                                                                            |
| Probationary - Part time                                                                                                                                                    | 5                 | 5           | 6                                                                                                                                            | 6           | 3                 |             |                                                                                                                                            |
| Temporary - Full time                                                                                                                                                       | 15                | 15          | 16                                                                                                                                           | 16          | 16                |             |                                                                                                                                            |
| Temporary - Part time                                                                                                                                                       | 3                 | 3           | 4                                                                                                                                            | 4           | 5                 |             |                                                                                                                                            |
| <b>NON-CERTIFICATED STAFF</b>                                                                                                                                               |                   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
| Instructional - Education Assistants                                                                                                                                        | 102               | 78          | 94                                                                                                                                           | 71          | 90                | 73          | Personnel support students as part of a multidisciplinary team with teachers and other support personnel to provide meaningful instruction |
| Instructional - Other non-certificated instruction                                                                                                                          | 51                | 23          | 57                                                                                                                                           | 35          | 56                | 38          | Personnel providing instruction support for schools under 'Instruction' program areas other than EAs                                       |
| Operations & Maintenance                                                                                                                                                    | 11                | 9           | 11                                                                                                                                           | 9           | 12                | 10          | Personnel providing support to maintain school facilities                                                                                  |
| Transportation - Bus Drivers Employed                                                                                                                                       | -                 | -           | -                                                                                                                                            | -           | -                 | -           | Bus drivers employed, but not contracted                                                                                                   |
| Transportation - Other Staff                                                                                                                                                | 1                 | -           | 1                                                                                                                                            | -           | 1                 | -           | Other personnel providing direct support to the transportation of students to and from school other than bus drivers employed              |
| Other                                                                                                                                                                       | 14                | -           | 16                                                                                                                                           | -           | 16                | -           | Personnel in System Admin. and External service areas.                                                                                     |
| Total Non-Certificated Staff FTE                                                                                                                                            | 177.8             | 108.6       | 177.8                                                                                                                                        | 114.7       | 174.2             | 120.5       | FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.                                                      |
| Percentage Change                                                                                                                                                           | 0.0%              |             | 2.1%                                                                                                                                         |             | 2.1%              |             |                                                                                                                                            |
| <b>Explanation of Changes to Non-Certificated Staff:</b>                                                                                                                    |                   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
|                                                                                                                                                                             |                   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
| <b>Additional Information</b>                                                                                                                                               |                   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
| Are non-certificated staff subject to a collective agreement? <input type="checkbox"/> Yes <input type="checkbox"/>                                                         |                   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
| Please provide terms of contract for 2020/21 and future years for non-certificated staff subject to a collective agreement along with the number of qualifying staff FTE's. |                   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |
| CUPE Collective Agreement expired August 31, 2020. Non-union staff are not subject to the collective agreement, but are often awarded similar provisions.                   |                   |             |                                                                                                                                              |             |                   |             |                                                                                                                                            |